

PRESENT DIRECTORSHIPS (AND APPOINTMENTS) (as at 12 December 2022)		Position	Date of Appointment
Listed Companies			
1	Amarin Printing and Publishing Public Company Limited	Vice Chairman	22 Nov 2017
2	Fraser and Neave, Limited	Director	19 Feb 2013
3	Sermasuk Public Company Limited	Director	14 Sep 2011
		Vice Chairman No. 3	26 Mar 2015
4	Thai Beverage Public Company Limited	Director	26 Oct 2003
		President and CEO	18 Jan 2008
5	Thai Group Holdings Public Company Limited	Director	11 Jul 2018
6	The Siam Cement Public Company Limited	Independent Director	08 Jun 2020
7	Univentures Public Company Limited	Vice Chairman	18 Jul 2007
Non-Listed Companies			
8	Adelfos Co., Ltd.	Director	02 Jul 2007
9	Amarin Omniverse Company Limited	Chairman	Nov 2017
10	Asia Breweries Limited	Director	21 May 2021
11	ASM Management Co., Ltd.	Chairman	20 Apr 2017
12	ASM International Limited	Director	14 Jun 2019
13	Bangkok Art Biennale Management Co., Ltd.	Chairman	25 Jun 2018
14	Beer Chang Co., Ltd.	Director	30 Apr 2002
15	BeerCo Limited	Director	17 Dec 2019
16	BeerCo Training Co., Ltd.	Director	20 Apr 2020
17	Beer Thai (1991) Public Company Limited	Director	07 Apr 2004
		Chairman	Jan 2022
18	Best Spirits Company Limited	Director	01 Jun 2010
19	BevTech Co., Ltd.	Director	01 Dec 2016
		Chairman	04 May 2017
20	Blairmhor Distillers Limited	Director	30 Oct 2001
21	Blairmhor Limited	Director	30 Oct 2001
22	Bistro Asia Co., Ltd.	Chairman	29 Sep 2021
23	C A C Co., Ltd.	Director	29 Apr 2013
		Chairman	08 May 2013
24	C.A.I. Co., Ltd.	Chairman	08 Feb 2019
25	Cash Van Management Co., Ltd.	Chairman	28 May 2018
26	Chang Beer Company Limited	Director	05 Oct 2020
27	Chang Corporation Co., Ltd.	Director	19 Jul 2021
28	Chang Holding Co., Ltd.	Chairman	24 Jan 2020
29	Chang International Co, Ltd.	Chairman	10 Jan 2014
30	Charun Business 52 Co., Ltd.	Director	29 Apr 2004
		Chairman	31 Mar 2009
31	Cosmos Brewery (Thailand) Co., Ltd.	Vice Chairman	23 May 2006
32	Cristalla Co., Ltd.	Director	19 Sep 2011
33	Dhospaak Co., Ltd.	Vice Chairman	23 Jul 2004
34	Feed Addition Co., Ltd.	Director	29 Apr 2004
		Chairman	31 Mar 2009
35	Food of Asia Co., Ltd.	Chairman	27 Feb 2015
36	Food and Beverage United Co., Ltd	Director	05 Oct 2020
37	Foods Company Holdings Co., Ltd.	Chairman	02 Aug 2017
38	Great Brands Limited	Director	01 Jun 2012
39	Horeca Management Co., Ltd.	Director	02 Oct 2014
		Chairman	26 Dec 2014
40	InterBev (Singapore) Limited	Director	25 Oct 2005
41	InterBev Investment Limited	Director	16 Nov 2012
42	International Beverage Holdings (China) Limited	Vice Chairman	08 Jun 2009
43	International Beverage Holdings (UK) Limited	Director	30 Oct 2001
44	International Beverage Holdings Limited	President / 1 st Vice Chairman	17 Sep 2003
45	International Breweries Limited	Director	09 Aug 2019
46	Inver House Distillers Limited	Director	30 Oct 2001
47	Lake View Golf and Yacht Club Co., Ltd.	Director	26 Dec 2014
48	Luckchai Liquor Trading Co., Ltd.	Director	30 Apr 2004
		Chairman	14 Jun 2018
49	Max Asia Co., Ltd.	Director	26 Apr 2016
		Chairman	31 Aug 2016
50	Modern Trade Management Co., Ltd.	Chairman	12 Dec 2012

PRESENT DIRECTORSHIPS (AND APPOINTMENTS) (as at 12 December 2022) (continued)		Position	Date of Appointment
Non-Listed Companies (continued)			
51	Namjai ThaiBev (Social Enterprise) Co., Ltd.	Director	15 Dec 2016
52	Nateechai Co., Ltd.	Director	27 Jun 2004
		Chairman	14 Jun 2018
53	NY Property Development Company Limited	Director	19 Jan 2018
54	Pan International (Thailand) Co., Ltd.	Director	29 Apr 2004
		Chairman	31 Mar 2009
55	Pathombhakdi Co., Ltd.	Director	02 Jun 2008
56	Plantheon Co., Ltd.	Director	13 Sep 2011
57	Pracharath Rak Samakkee Social Enterprise (Thailand) Co., Ltd.	Director	29 Apr 2016
58	Quantum Trading Company Limited	Director	19 Jan 2018
59	Quantum Innovation Company Limited	Director	27 Sep 2021
60	Red Bull Distillery (1988) Co., Ltd.	Director	2004
		Chairman	14 Jun 2018
61	S.P.M Foods and Beverage Company Limited	Chairman	22 Jul 2014
62	SCG Chemicals Public Company Limited	Independent Director	01 Aug 2021
63	Sarapadsappasin Co., Ltd.	Director	28 Dec 2016
64	Sermsuk Beverage Co., Ltd.	Director	22 Dec 2011
65	Sermsuk Holdings Co., Ltd.	Director	22 Dec 2011
66	Sermsuk Training Co., Ltd.	Director	05 Jun 2012
67	Siam Breweries Limited	Director	21 May 2021
68	South East Asia Logistics Pte. Ltd.	Chairman	21 Jun 2021
69	Simathurakij Co., Ltd.	Director	30 Apr 2004
		Chairman	14 Jun 2018
70	Siribhakhitham Company Limited	Director	08 Nov 2021
71	Sirivadhanabhakdi Co., Ltd.	Director	31 Aug 2022
72	Sports and Recreation Management Co., Ltd.	Director	16 Jul 2010
73	Super Beer Brands Limited	Director	04 Feb 2020
74	Super Brands Company Pte. Ltd.	Director	14 Apr 2010
75	Super Food Brands Company Pte. Ltd.	Director	19 Apr 2022
76	T.C.C. Technology Co., Ltd.	Director	16 Dec 2003
77	TCC Assets (Thailand) Company Limited	Director	02 Oct 2017
78	Terragro Fertilizer Co., Ltd.	Director	03 Jan 2018
79	Thai Beverage Brands Co., Ltd.	Director	21 Dec 2001
80	Thai Beverage Energy Co., Ltd.	Director	29 Apr 2004
		Chairman	31 Mar 2009
81	Thai Beverage Logistics Co., Ltd.	Director	11 Oct 2005
		1 st Vice Chairman	27 Aug 2015
82	ThaiBev Marketing Co., Ltd.	Chairman	19 Mar 2019
83	Thai Beverage Recycle Co., Ltd.	Director	29 Apr 2004
		Chairman	31 Mar 2009
84	Thai Beverage Training Co., Ltd.	Chairman	26 Jan 2010
85	Thai Cooperage Co., Ltd.	Director	07 Jun 2004
		Chairman	31 Mar 2009
86	Thai Drinks Co., Ltd.	Chairman	29 Oct 2008
87	Thai Molasses Co., Ltd.	Director	27 Dec 2001
		Chairman	31 Mar 2009
88	The Cha-Am Yacht Club Hotel Co., Ltd.	Director	11 Aug 2011
89	The QSR of Asia Co., Ltd.	Chairman	02 Aug 2017
90	Times Publishing Limited	Vice Chairman	18 Mar 2013
91	Traditional Trade Management Co., Ltd.	Chairman	24 Jun 2019
92	TSpace Digital Co., Ltd.	Director	07 Oct 2019
93	United Winery and Distillery Co., Ltd.	Director	30 Apr 2004
		Chairman	14 Jun 2018
94	Vadhanabhakdi Co., Ltd.	Director	28 Nov 2016
95	VietBev Company Limited	Chairman	15 Jul 2022
96	Wrangyer Beverage (2008) Co., Ltd.	Director	01 Jun 2004

PAST DIRECTORSHIPS (AND APPOINTMENTS) FOR THE LAST 5 YEARS (12 December 2017 to 12 December 2022)		Position	Date of Appointment	
			From	From
1	Southeast Life Insurance Public Company Limited	Vice Chairman	04 Jan 2008	Sep 2022
2	Southeast Capital Co., Ltd.	Vice Chairman	04 Nov 2008	Sep 2022
3	Southeast Insurance Public Company Limited	Director	04 Jan 2008	04 Jan 2022
4	Siridamrongdham Co., Ltd.	Director	12 Oct 2017	08 Sep 2021
5	GMM Channel Holding Co., Ltd.	Director	09 Dec 2017	Nov 2020
6	TCC Holdings (2519) Co., Ltd.	Director	29 May 2015	05 Feb 2020
7	Golden Land Property Development Public Company Limited	Director	23 Apr 2013	04 Feb 2020
8	Oishi Group Public Company Limited	Vice Chairman	26 Jan 2006	04 Feb 2020
9	Oishi Food Service Co., Ltd.	Chairman	28 Apr 2014	04 Feb 2020
10	Oishi Ramen Co., Ltd.	Director	26 Jan 2006	04 Feb 2020
		Chairman	28 Apr 2011	04 Feb 2020
11	Oishi Trading Co., Ltd.	Director	26 Jan 2006	04 Feb 2020
		Chairman	28 Apr 2011	04 Feb 2020
12	Thai Beverage Marketing Co., Ltd.	Director	30 Sep 2003	16 Jan 2020
		Chairman	31 Mar 2009	16 Jan 2020