Frasers Day Bangkok 2024

28 November 2024





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Progressing on sustainable value creation

CREATING VALUE

SUSTAINING VALUE

UNLOCKING VALUE

Measured pace of residential development

~8,300 units settled in FY24

S\$1.1 b unrecognised revenue ~3.800 contracts on

Well-located build-to-core pipeline

sqm

sqm

~1,067,000 non-residential development pipeline GFA¹ as at 30.9.24 ~7,741,000

non-residential land bank as at 30.9.24

Driving returns from investment properties

~1,470,000 renewals and new leases sqm in FY24

~503,000 AEI completed from FY20 to FY24 sqm

Efficient use of capital via recycling, sales and redevelopment

S\$4.8 b asset transactions² from FY20 to FY24

S\$0.9 b

capital released via partnerships³ from FY20 to FY24



hand as at 30.9.24







^{1.} Comprises I&L. commercial & business parks and retail developments. 2. Includes total value of assets sold to the Group's REITs and third parties; call-option properties based on date of signed agreement. Excludes divestment of properties to capital partners. 3. Proportionate value of assets divested to capital partners.

Disciplined optimisation of capital efficiency

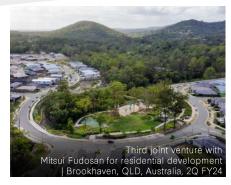
Disciplined recycling via the Group's strategic REITs platform Capital partnerships enable more capital efficient structures

Sales to third parties as part of active portfolio management

Redevelopment and value-add plays to unlock highest and best use returns



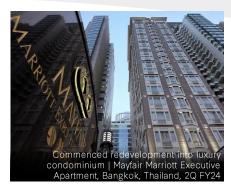
Successfully recycled S\$0.7 billion of assets to the Group's REITs



Entered into capital partnerships in Australia, China and Singapore across development and recurring income asset classes



Successfully realised S\$136 million of net fair value gains on portfolio basis



S\$19.1 billion of strategically-located non-REIT property assets on balance sheet

Advancing on our ESG commitments

DECARBONISATION

Decrease in Scopes 1 & 2 location-based emissions

against FY19 baseline

RESILIENCE

Climate Value at Risk platform developed

To identify, assess and manage climate-related risks

GREEN CERTIFICATIONS

56% of operating assets (by GFA) are green-certified or pursuing green certification

RENEWABLE ENERGY

>46 MW solar capacity installed portfolio-wide

NATURE

Initial Group-wide nature scan conducted

To identify key nature-related impacts and dependencies

RESPONSIBLE SOURCING

47% of suppliers¹ (by spend) engaged on Responsible Sourcing Policy



Excludes suppliers to Singapore corporate offices and Frasers Hospitality.
 France Proporty Limited All Rights Pagenged.



Frasers Property Singapore portfolio with \$14.7b AUM (as at 30 Sep 24)

Quality investment portfolio and established development track record

12 Retail **\$10.5** b 321,380 sqm NLA

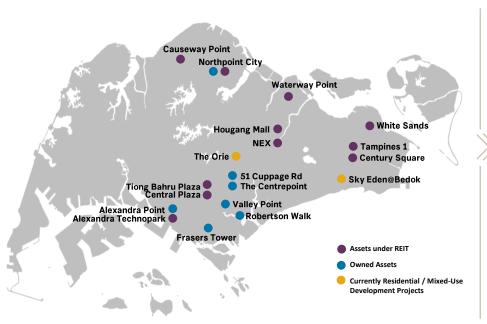
6 Commercial

\$4.2 b 240,794 sqm NLA

>23,000

Residential homes delivered

\$0.2 b
Unrecognised revenue



Strong mixed-use development capabilities



- ✓ Best Mixed-Use Developer (Asia) 2023
- ✓ North Park Residences & Northpoint City
- ✓ Rivière & Fraser Residence River Promenade

Leading suburban retail mall owner / operator







WATERWAYP INT



- ✓ Serves over half of Singapore's population
- √ 3.5 million square feet of net lettable spaces

Efficient capital recycling into REIT



- √ Frasers Centrepoint Trust (FCT) established in 2006
- ✓ One of the top-ten largest S-REITs by market cap
- ✓ AUM of \$7.1 billion¹

Largest suburban retail mall owner and operator

Investment portfolio: 12 retail | Includes four out of the top ten largest malls in Singapore





12

\$10.5 b

Retail Asset Under Management

Dominance, scale and presence



- ✓ Serves over half of Singapore's population ¹
- √ 3.5 million square feet of net lettable spaces

Strategically located & well-connected



- ✓ Adjacent to key transport nodes
- Serves a captive population allowing community connectedness and placemaking

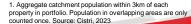
Leverage on economies of scale



- One of the largest leasing networks in Singapore with ability to attract and retain retailers
- ✓ Operational efficiencies







Leading the Centre of Excellence in retail for Frasers Property

Investment portfolio: retail | Driving excellence, innovation and sharing of best retail practice globally



Thailand



Frasers Property global retail presence

Countries 3
Malls 26

Net Leasable Area 456,000 sqm

Leases Under Management ~3500

Unlock group synergies



- ✓ A formal platform to share best practices
- ✓ Leverage international talent across the Group to mentor and lead initiatives

Enhance capabilities across real estate value chain



 Monthly retail newsletter covering retail trends and new openings in key global cities

Progress data-driven decision making



- ✓ Common platform to support data-driven decision making at Group level
- Holistic and consistent approach to data and digitalisation initiatives.

Unlock tenant network effect



- ✓ Collective approach to customers
- ✓ Initiate and facilitate cross-leasing marketing opportunities

Sustain long-term resilience



✓ Driving long-term sustainability and community-social goals in retail malls

Australia

Best-in-class commercial portfolio

Investment portfolio: commercial | Commitment to operational excellence and sustainability





Property Guru Asia Property Awards 2021

- Best Office Development
- Best Smart Building Development
- Best Green Office Development

New York Design Award 2019

✓ Gold Winner



















Strengthening the investment portfolio with asset enhancement initiatives

Sustaining value | Active asset management with disciplined unlocking of value of our properties



Alexandra Point AEI completed on schedule (Nov 23) with a healthy value creation



Tampines 1 AEI completed on schedule (Aug 24) with ROI outperforming its 8% target





Developing quality homes

Development portfolio | Leading residential property developer with over 23,000 homes built over three decades





Sky Eden@Bedok

- ✓ Located in the heart of Bedok Central
- √ 158 residential units (99% sold) & 12
 Commercial units on the ground floor
- ✓ TOP 1Q FY26



Recent completions



Parc Greenwich

- ✓ Located opposite Seletar Hills
- √ 496 Executive Condo units, 100% sold within 9 months of launch
- ✓ TOP 9 May 2024



Rivière & Fraser Residence River Promenade

- ✓ Prime riverfront location at Robertson Quay
- Mixed-use development of residential, serviced apartment and warehouses
- ✓ TOP 17 Jan 2023

Building development portfolio with capital partners: The Orie

Creating value | Increasing development exposure for a quality development portfolio

About The Orie

- Choice residential development in a mature estate first GLS site launched in Toa Payoh since 2015
- 2 Located in central
 Singapore with exceptional
 accessibility and proximity
 to amenities
- 3 Iconic 40-storey development offering unparallel city and MacRitchie Reservoir views
- Jointly developed by 3
 renowned developers with
 strong expertise and proven
 track record



- ✓ A multinational investor-developermanager of real estate products and services across the property value chain
- ✓ Frasers Property Singapore has developed over 23,000 homes over the years



- ✓ A leading global real estate operating company with a network spanning 143 locations in 28 countries and regions
- ✓ CDL has developed over 50,000 homes since 1963



- ✓ One of the world's leading homebuilders and developers
- ✓ Sekisui House has built over 2.6 million homes since 1960, with 44,000 outside Japan

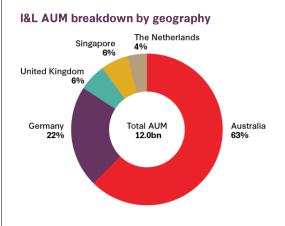
FPI I&L portfolio update

\$12.0b AUM¹ has operations across in 5 countries

As at 30 September 2024

\$12.0b	Assets Under Magement ^{1,2,3}
175	Number of Properties across 5 countries
4.6m sqm	Total Lettable Area ¹
2.9m sqm	Total Landbank ¹
0.4m sqm	Pipeline under Development by Lettable Area ¹
97%	Occupancy Rate ⁴





^{1.} Comprises industrial and logistics property which the Group (FPL) has an interest, including industrial & logistics assets held by its REITs, Stapled Trust, JVs and Associates. 2. Includes investment properties (including landbank, IPUC, ROU assets), property, plant and equipment, properties held for sale, assets held for sale properties, and JVs and associates' property assets at 100% as at 30 September 2024. 3. Exchange rates are as at 30 September 2024: \$\$\%\$: 1.4309; \$\\$\%\$: 1.4309; \$\\$\%\$: 1.7188. 4. Weighted average by NLA of the Group's industrial & logistics assets in Australia, Germany, the Netherlands and UK.

The YARDS

701 Mamre Road, Kemps Creek, NSW Australia

The YARDS is Australia's new home for industrial innovation. It's a connected place where people and progress come together to experience the rewards of sustainable design, unlimited scale and unrivalled access.

Start of construction	March 2021	
Size	77 ha	
Joint venture partner	Aware Real Estate	
Green Building Council of Australia	All facilities targeting 6 Green Star Design & As-built v1.3 ratings	
Customers	Techtronic Industries, ARDEX, Probiotec Pharmaceutical, PIP Australia, CTDI and other confidential companies.	
Features	 Wide streetscapes and high-quality landscaping Architect-designed offices integrated on every site Signalised entry for swift access in all directions Healthy and active design Integrated parks, walking tracks and cycle paths within the masterplan Located 47km from Sydney CBD 	
Sustainability	 Estate wide 6 Star Green Star Communities v1.1 rating All facilities targeting 6 Star Green Star Design & As-built v1.3 rating Rainwater capture and reuse Extensive rooftop solar installation and full electrification of est 	







The YARDS

Our customers

of Australia



Customer	Techtronic Industries	
Size	74,104 sqm	
Completion date	November 2023	
Green Building Council of Australia	Targeting 6 Star Green Star	



Customer	ARDEX	
Size	26,265 sqm	
Completion date	September 2024	
Green Building Council of Australia	Targeting 6 Star Green Star	



Customer	Probiotec Pharmaceuticals		
Size	36,003 sqm		
Construction started	November 2023		
Green Building Council of Australia	Targeting 6 Star Green Star		



Customer	CTDI
Size	30,581 sqm
Completion date	June 2024
Green Building Council of Australia	Targeting 6 Star Green Star



Customer	PIP Australia (Formerly Bisley)	
Size	15,775 sqm	
Construction scheduled	August 2024	
Green Building Council	Targeting 6 Star Green Star	



Customer	Symbion
Size	29,220 sqm
Construction started	September 2022
Green Building Council of Australia	Targeting 6 Star Green Star



Customer	Microsoft (Land sale)	
Size	140,447 sqm	
Construction started	July 2023	

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The Tube

Reisholzer Bahnstraße 39, 40599 Düsseldorf, Germany

The Tube, a site with remarkable industrial history, connects your company to Düsseldorf and its surrounds. With a booming metropolitan area. The local workforce. To an unparalleled network of transport connections. To a future-forward industrial and commercial park concept geared to the needs of the future. Düsseldorf is the link between the Rhine-Ruhr Metropolitan Region and the Rhineland. Its location at the heart of Germany and Europe makes the site the ideal logistics hub for global business.

Start of construction	Q2 2022	
Size	14 ha	
Rental space	72,000 sqm	
DGNB (German Sustainable Building Council)	Targeting: Gold standard	
Customer	Pharmaserve	
Features	 Rail siding available Outstanding local amenities Close to the city Quality outdoor space to spend time in, featuring benches and workout space 62 loading ramps 	
Sustainability	 Solar panel system on approx. 40% of the roof for own energy production Carbon neutrality for construction and operation Energy efficiency with LED lighting in offices and warehouses Striving for German Sustainable Building Council (DGNB) Gold standard 	







All images are Artist's Impression Only

Centre of Excellence

Executive Summary







Thailand





Germany

Singapore





Netherlands

Vietnam



Indonesia



FPI's approach to a Centre of Excellence (CoE) has developed from the Global Connectedness (GC) initiative established in 2021.

The Global Connectedness (GC) initiative was developed to drive superior business performance by:

- Sharing expertise and best practice to drive consistent service standards and processes
- Building deeper knowledge of key customers at a global level
- Understanding markets and trends to optimise our portfolio
- Leveraging a detailed understanding of customer touchpoints to drive strategic marketing activity across the customer lifecycle
- Supporting all these initiatives with systems that allow us to easily gather and share customer information

A cross function, multi-geographic approach involves people from Australia, Europe and Southeast Asia. This facilitates the establishment of internal networks across departments to effectively share knowledge and to seed a meaningful "network benefit" across the platform.

Frasers Property has a leading I&L portfolio in Southeast Asia

~3.7 million sqm of operational I&L footprint in South-East Asia as at FY24 with target to build more than 1.0 million sqm of **additional** international grade I&L facilities

FRASERS PROPERTY'S FOOTPRINT IN SEA



As at FY24: ~140,000 sqm Next 3Y Development: ~650,000 sqm



As at FY24: ~3,400,000 sqm Next 3Y Development: ~411,000 sqm (excluding land bank)



As at FY24: ~150,000 sqm

Next 3Y Development: ~36,000 sqm

- As of 30 September 2024, the Group has approximately 3.7 million sqm of operational I&L facilities throughout key markets in Southeast Asia – Thailand, Vietnam and Indonesia.
- From FY25 FY27 (i.e. next 3 years), planning for an additional 1.0 million sqm of international grade I&L facilities to be built and operational. The total estimated development value of these facilities is around \$\$900 million.
- With our operational scale and commitment to design and deliver sustainable premium industrial facilities to the market, Frasers Property is well positioned and has a leading I&L portfolio in Southeast Asia.

TARGET NEW COMPLETION (sqm)

Last 3 years	FY25	FY26	FY27	Total (FY25-27)
~463,000	~368,000	~410,000	~319,000	~1,097,000

Estimated Development Value (S\$) 900 million

Frasers Property has a leading I&L portfolio in Southeast Asia

Key featured projects





Overview of Frasers Property



Multinational real estate company with multi-segment expertise

- S\$48.9 billion AUM across five asset classes
- Four main SBUs Singapore, Australia, Hospitality, Industrial; as well as Thailand & Vietnam and Others¹

~8,300	Residential units settled in FY24
S\$14.9 b	Industrial & logistics AUM
S\$12.4 b	Retail AUM
S\$9.9 b	Commercial & Business Parks AUM
S\$4.7 b	Hospitality AUM; ~21,900 ² hospitality units
5 REITs / Stapled Trusts	FCT, FLCT, FHT, FTREIT, and GVREIT

FY24 financial highlights



Revenue **\$\$4,214.8 m**

▲ 6.8%¹



PBIT **S\$1,352.2 m**

▲ 3.0%¹



Attributable profit S\$206.3 m

▲ 19.2%¹



Total assets S\$39.6 b

▼ 0.4%¹



Cash and Deposits S\$2.7 b

▲ 2.2%¹



Dividend per share

4.5 cents

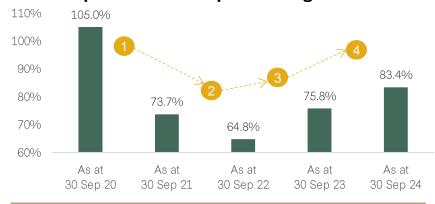
FY23: 4.5 cents



Focus on active capital management to strengthen balance sheet

Key Financials	As at 30 Sep 24	As at 30 Sep 23	Change	
Total equity ¹	S\$17,469.8 m	S\$18,199.9 m	▼ 4.0%	
Cash and bank deposits	S\$2,718.5 m	S\$2,658.9 m	▲ 2.2%	
Net debt ²	S\$14,570.7 m	S\$13,802.4 m	▲ 5.6%	
Net debt ² / Total equity ¹	83.4%	75.8%	▲ 7.6 pp	
Net debt ² / Property assets	42.1%	40.4%	▲ 1.7 pp	
Net asset value per share	S\$2.45	S\$2.52	▼ 2.8%	
Net tangible assets per share	S\$2.31	S\$2.36	▼ 2.1%	
	FY24	FY23	Change	
Net interest cover ³	2.6x	3.1x	▼ 0.5x	

Keen focus on net debt / total equity as part of active capital management



- Divestment of stake in ARF, FCT preferential offering, FPL rights issue and FLCT private placement
- Divestment of Cross Street Exchange and Sofitel Sydney Wentworth, and enlarged equity from profits
- Mainly due to redemption of perpetual securities and acquisition of stake in NEX
- Mainly due to redemption of perpetual securities and capital expenditure, partially offset by divestment of Changi City Point and FCT private placement

Frasers Property Limited

Maintaining focus on sustainable value creation

1. CREATING VALUE

Increasing development exposure over the medium to long term

2. SUSTAINING VALUE

Strengthening recurring income and fee income

3. UNLOCKING VALUE

Ongoing capital recycling and capital partnerships



Active capital management to optimise capital productivity

Capital recycling via the Group's REITs, capital partnerships, and sales to third parties

	S\$9.0 b		FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24
S	recycled via the Group's	Recycling via the Group's REITs ¹	S\$808 m	S\$447 m	S\$1,700 m	S\$240 m	S\$1,003 m	S\$1,1 85 m	S\$2,359 m	S\$382 m	S\$68 m	S\$58 m	S\$744 m
	REITs since FY14	- FCT	S\$153 m	-	-	-	-	S\$433 m	S\$1,934 m ⁴	-	-	-	S\$521 m
		- FLCT	-	S\$224 m	S\$1,700 m	S\$240 m	S\$933 m	S\$638 m	S\$301 m	S\$230 m	-	-	S\$189 m
		- FHT	S\$655 m	S\$223 m	-	-	-	-	-	-	-	-	-
~~	S\$1.9 b	- FTREIT	-	-	-	-	S\$70 m	S\$114 m	S\$124 m	S\$152 m	S\$68 m	S\$58 m	S\$34 m
Thing of	of capital partnerships since FY14	Recycling via capital partnerships ²	-	-	-	-	-	S\$983 m	S\$550 m	-	S\$18 m	S\$30 m	S\$290 m
	S\$2.3 b	Recycling via sales to third parties ³	-	-	S\$452 m	-	S\$93 m	S\$567 m	S\$101 m	S\$539 m	S\$11 m	S\$227 m	S\$358 m
5	of non-REIT assets sold to	TOTAL	S\$808 m	S\$447 m	S\$2,152 m	S\$240 m	S\$1,096 m	S\$2,735 m	S\$3,010 m	S\$921 m	S\$97 m	S\$315 m	S\$1,392 m
	third parties since FY14	REITs' sales to third parties ⁵	-	-	-	-	S\$315 m	S\$144 m	S\$20 m	S\$510 m	S\$1,120 m	S\$38 m	S\$377 m

^{1.} Includes total value of assets; call-option properties based on date of signed agreement. 2. Proportionate value of assets divested to capital partners. 3. Includes divestment of investment properties, assets held for sale and property, plant and equipment. Excludes divestment of properties held for sale and divestment of assets or properties by REITs. 4. The sale of the 63.1% stake in ARF to FCT was approved in September 2020 and completed in October 2020. 5. As disclosed by FCT, FHT and FLCT.

FY2024 performance snapshot

Earnings declined attributed to softer residential performance, mitigated by healthy recurring business

RESIDENTIAL

The Grand Pinklao -Wongwaenkanchana, Bangkok

10,251

9,173

FY24 residential business dragged down by cost adjustment and stock liquidation in 1H FY24. Thanks to cost control strategies, gross profit margin has consistently improved quarterly and stand at 33% in 4Q FY24.

INDUSTRIAL



COMMERCIAL



FINANCIAL HIGHLIGHT



(Bangplee 5), Samutprakarn

14,566

THB mn Total Revenue -13.3% YoY

1,438

THB mn

Revenue and earnings declined due to weaker residential performance and lower gain on sales of assets. Recurring business still showed strong and steady performance, provided cushioned for overall earnings.

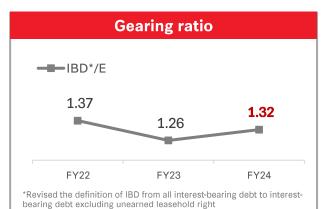
*Profit attributable to the owners of the Company

Frasers Property Thailand

Key financial summary

Profit & Loss statement (THB mn)	FY24 (Oct 23-Sep 24)	FY23 (Oct 22-Sep 23)	YoY %
Total Operating Revenue	13,463.8	15,084.3	(10.7%)
Gain on sales of investment in subsidiary	-	482.3	(100.0%)
Gain on sales of investment in joint venture	179.3	-	N/A
Gain on sales of investment properties	720.4	1,028.8	(30.0%)
Other revenue	202.9	214.1	(5.2%)
Total Revenue	14,566.4	16,809.5	(13.3%)
EBIT	2,711.7	3,174.8	(14.6%)
Finance costs	(1,233.2)	(1,163.3)	6.0%
Share of profits of Associates & JV	362.2	286.2	26.6%
Tax (expenses) benefits	(373.7)	(437.1)	(14.5%)
Profit for the period	1,467.0	1,860.6	(21.2%)
>> Attributable to major shareholder	1,438.0	1,851.6	(22.3%)
Net profit margin*	9.9%	11.0%	(1.1pp)
Earnings Per Share* (Unit: THB)	0.62	0.80	(22.5%)

^{*}Calculated by profit attributable to owner of the company over total revenue





Key focus in FY2025



RESIDENTIAL

- Focus on improving residential performance with revenue target growth of 23.0% YoY
- Emphasis on key potential areas with ongoing demand
- Maintain gross profit level with cost control measures



INDUSTRIAL

- Capturing I&L demand from China+1 opportunity
- Expanding AUM portfolio, with a new development target of ~ 150,000 sqm
- Unlocking value through asset recycling worth ~THB1,500 million



COMMERCIAL

- Maintain strong occupancy across portfolio through:
 - Tenant retention strategy
 - Active property management
 - Attracting retail foot traffic through marketing events

Frasers Hospitality Trust

FY2024 financial performance

SGD (M)	FY2024	FY2023	YoY Change	
Gross Revenue (GR)	132.5	123.2	A	7.6%
Net Property Income (NPI)	92.5	90.5	A	2.1%
Income Available for Distribution (DI)	48.3	52.3	•	7.5%
Distribution to Stapled Securityholders ¹	43.5	47.0	•	7.5%
Distribution per Stapled Security (DPS) (cents)	2.2592	2.4426	•	7.5%

- > Gross revenue increased 7.6% YoY in FY2024 supported by growth in Europe, Malaysia and Japan markets as well as maiden contributions from the retail component of ANA Crowne Plaza Kobe
- > FY2024 NPI increased 2.1% YoY as the topline gains were partially offset by elevated property taxes and increase in other property expenses
- > FY2024 DPS declined by 7.5% YoY due to higher finance costs as borrowings were refinanced in a higher interest rate environment, as well as increase in withholding tax arising from FH-REIT's wholly-owned subsidiary, FHT Australia Trust, not qualifying as a withholding Managed Investment Trust

^{1.} Distribution to Stapled Securityholders are based on 90% payout of the income available for distribution

Frasers Hospitality Trust

Outlook











Global GDP growth

The International Monetary Fund (**IMF**) has projected global economic growth of 3.2% in 2024 and 2025

Downside risks include the potential for prolonged tight monetary policy, regional conflicts, financial market volatility, slower growth in China, and ongoing escalation of protectionist measures

Geopolitical tensions

Geopolitical tensions in the Middle East and the Russia-Ukraine conflict could disrupt commodity prices and supply chains

FX volatility

The Monetary Authority of Singapore (MAS) has maintained the prevailing rate of appreciation of the Singapore dollar nominal effective exchange rate policy band

Interest rates

Markets appear optimistic on the prospects of further rate cuts by end 2024 by the Federal Reserve

Continued recovery in international tourism

International tourism expected to recover despite ongoing economic and geopolitical risks highlighting the strong travel demand, effectiveness of boosting air connections and easing visa restrictions

FY24 highlights

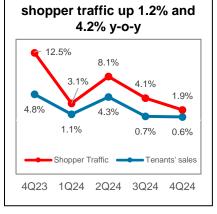
Healthy overall metrics with stable average cost of debt

Retail portfolio¹ committed occupancy

Healthy and stable at 99.7% 99.7% 99.9% 99.9% 99.7% 99.7% 4Q23 1Q24 2Q24 3Q24 4Q24

Y-o-y tenants' sales² and shopper traffic² growth

FY24 tenants' sales and



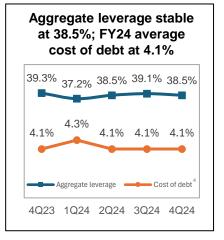
Rental reversion³

Rental reversion supported

by healthy leasing demand



Aggregate leverage and average cost of debt



- 1. Excludes Tampines 1 up till 3Q24 due to AEI works in FY23 and FY24.
- 2. Excludes Tampines 1 (due to AEI works in FY23 and FY24) and NEX (full-year data unavailable as at time of reporting).
- 3. Excludes Tampines 1 due to AEI works in FY23 and FY24.
- 4. Interest rates shown are for the respective quarters.

Frasers Centrepoint Trust

FY24 highlights: Stable performance and DPU in FY24

Higher distributions from investments mitigated the impact from divestment of Changi City Point in FY24

\$'000 unless otherwise stated	FY24	FY23	Fav / (Unfav)
Gross revenue	351,733	369,723	(4.9%)
Property expenses	(98,347)	(104,137)	5.6%
Net property income	253,386	265,586	(4.6%)
Distributions from investments ¹	49,257	38,101	29.3%
Distributions to Unitholders	214,313 ²	207,745 ³	3.2%
Distribution per Unit (cents)	12.042	12.150	(0.9%)

^{1.} It relates to the investment in GRPL, SST, NEX Partners Trust, Changi City Carpark Operations LLP and Hektar REIT. It includes distribution of \$3,825,000 from NEX Partners Trust after it is a subsidiary of the Group in 1H24.

^{2.} In FY24, FCT released \$1,092,000 of its tax-exempt income available for distribution to Unitholders which had been previously retained in FY23.

^{3.} In FY23, FCT released \$1,702,000 of its tax-exempt income available for distribution to Unitholders which had been previously retained in FY22 and retained \$1,092,000 of its tax-exempt income available for distribution to Unitholders.

FCT is well-positioned to deliver stable growth and healthy performance



Strong set of results in FY24 backed by healthy financial position and robust operating performance



Foundation laid in FY24 through portfolio reconstitution and the completion of Tampines 1 AEI



Embarking on asset enhancement of Hougang Mall



Maintain focus to drive asset performance and growth, and ESG initiatives



Positive outlook on Singapore's prime suburban retail

Frasers Logistics & Commercial Trust

FY2024 overview

Resilient performance demonstrate strength of core L&I portfolio



FY2024 DPU

6.80 Singapore cents

Equivalent to DPU yield of 5.9%(1)



Key portfolio metrics⁽²⁾

94.5%

4.2 years

e V



FY2024 rental reversions(3)

+23.6%

+38.8%

Overall Portfolio

1.8.1



Aggregate leverage

33.0%

Debt headroom of S\$801 million to reach 40% limit



Low cost of borrowings

2.8% on a trailing 12 months basis

3.1% on a trailing 3-months basis



Strong GRESB Performance

Global Listed Sector Leader 2024

For Diversified – Office/Industrial; and Maintained 5-star rating for the eighth consecutive year

^{1.} Based on FLCT's closing unit price of S\$1.15 on 30 September 2024. 2. Based on GRI, being the contracted rental income and estimated recoverable outgoings for the month of September 2024. Excludes straight-lining rental adjustments and includes committed leases. 3. Calculated based on the midpoint gross rent (including any contracted fixed annual rental step-ups, CPI-linked indexations) of the new/renewed lease divided by the midpoint rent of the preceding lease. Excludes newly created space, leases on spaces with extended void periods of more than 18 months, incentives and lease deals with a term of less than six months.

Frasers Logistics & Commercial Trust

Outlook and key themes

Key trends and developments affecting our operating environment



Sustained demand for Quality & Core Logistics Properties

Occupiers continue to prefer locations that are strategic to their business operations and modern functional facilities, which enhance supply-chain efficiencies

Increased focus on properties with strong sustainability credentials



Geopolitical Considerations

Prioritisation of supply-chain resilience, maintaining higher inventory levels and the adoption of "just-in-case" operations

Together with nearshoring, such trends are expected to support warehouse demand as logistics operators build resilience in their supply chains to mitigate risks from geopolitical tensions in high inflationary environment



Megatrends: Digitalisation & Al

Companies are leveraging digital platforms, artificial intelligence (AI), and robotics to streamline their operations and improve efficiency, including the adoption of data-driven supply chain management systems



Interest Rate Environment

Interest rates, influenced by inflationary concerns, continue to impact business and financial performances, driving the need for strategic location to achieve operational efficiencies for logistics occupiers



Foreign Exchange Dynamics

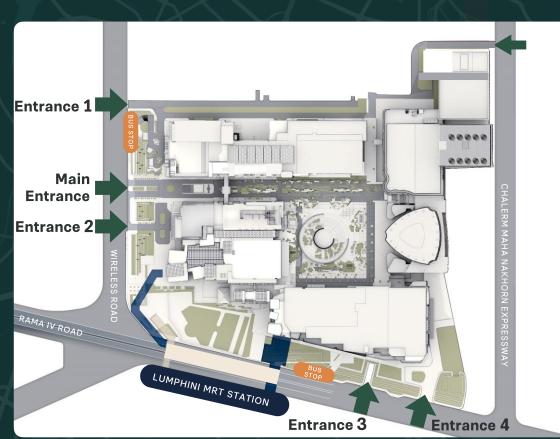
Fluctuations in foreign exchange rates, influenced by various global economic factors and policy decisions, can impact foreign sourced income







UNRIVALED ACCESSIBILITY



Lumphini MRT

m m

2 direct links to Lumphini Station on the MRT Blue Line, which connects to the BTS and Airport Rail Link

Net cyc

Network of streets and cycle lanes connect the district

Pedestrian-

friendly

6 vehicle Kaccess points

Along 3 major roads: Wireless Road, Rama IV Road, and direct expressway connection

12,000 car parking lots



And 37 dedicated parking bays for tourist coaches

2 public bus stops

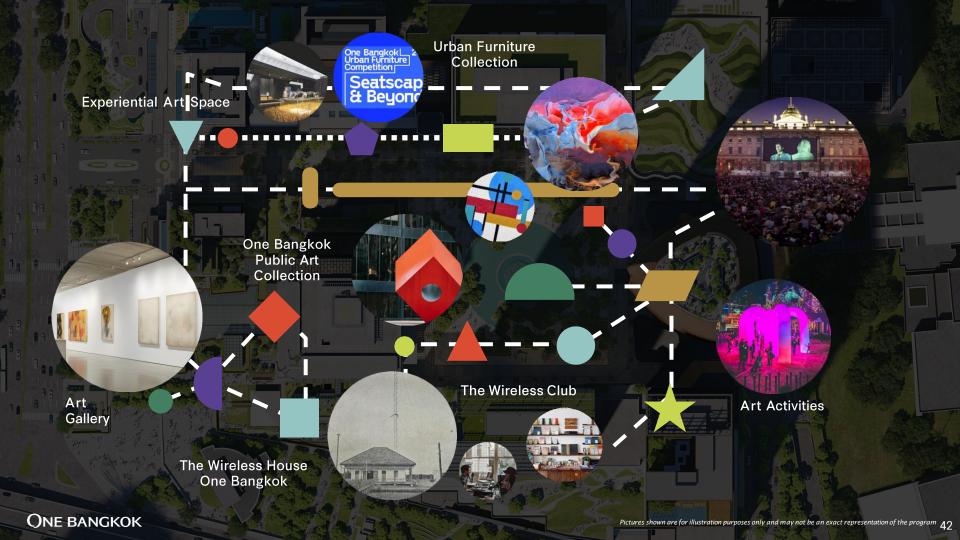


Serviced by more than 10 bus routes

Shuttle bus services



Serving intra-city routes and Suvarnabhumi
Airport





It Is, It Isn't by Tony Cragg

The artist draws inspiration from the human form, transforming it into abstract sculptures that ignite curiosity about their essence: It Is, It Isn't. Layers of fluid, shiny curves make industrial materials such as stainless steel seamlessly blend with the surrounding context, highlighting the symbiotic relationship between the natural world and the man-made environment.



S-Curve

by Anish Kapoor

Reflected on the mirror-polished stainless-steel surfaces are the undulating, convex and concave contours of an S-Curve – alive and shifting with every new angle and viewer passage. This reflective dance absorbs its environment, morphing into a realm where the urban, the natural, and the human converge into a singular, cohesive entity, offering passersby a lens through which to view the world anew.

ONE BANGKOK OFFICES

Primed for future success

As Thailand's most recognisable and prestigious corporate address, One Bangkok will be a dynamic and future-ready focal point for doing business in the region. Primed for success, our comprehensive range of premium workplace solutions will provide modern businesses with high-spec workspaces offering superior versatility in terms of design, function and occupant wellbeing.

OUR SUSTAINABILITY COMMITMENTS









SmartScore WiredScore

ONE BANGKOK



ONE BANGKOK RETAIL

POST 1928

A progressive, dynamic take on the luxury experience. Established fashion houses neighbour fresh streetwear brands, services suit the modern mindset, and there's a dedicated wellness floor

THE STOREYS

Layers the best of contemporary global and local culture through fresh and fun concept stores. From contemporary Thai design to progressive fashion brands, there's always something new to discover.







Leading companies embrace ONE BANGKOK as their new home



























Parade A Choice without limits

THE STOREYS

ONE BANGKOK FORUM













ONE BANGKOK

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Parade

A Choice without limits









THE STOREYS















ONE BANGKOK RETAIL



The first Mitsukoshi supermarket and food hall in Thailand



Thai-ness is what makes our story with you so special.



The first King Power City Boutique in a shopping centre



Thailand flagship store at ONE BANGKOK



The first city indoor waterpark



Thailand flagship store at ONE BANGKOK



Thailand's largest store at ONE BANGKOK





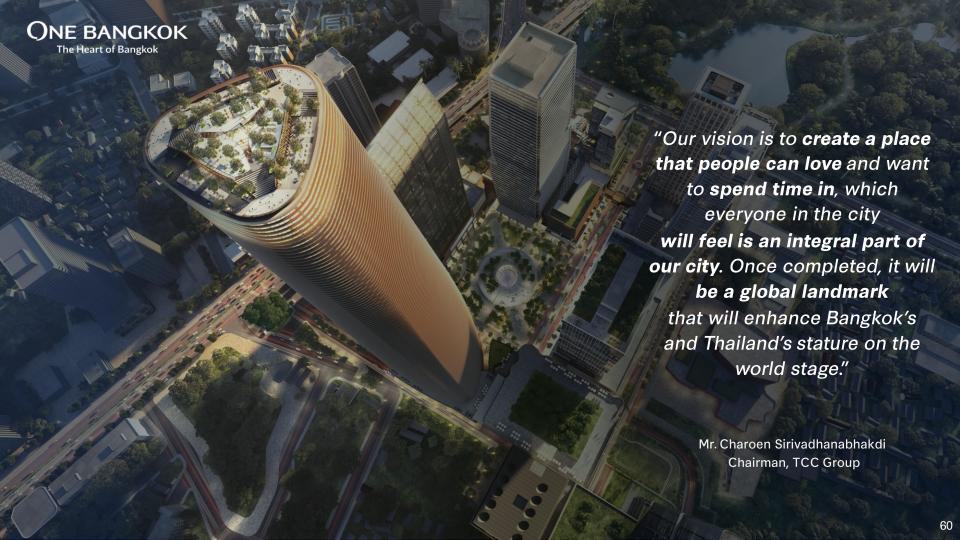
















Glossary

Frasers Property entities

FCT: Frasers Centrepoint Trust FHT: Frasers Hospitality Trust

FLCT: Frasers Logistics & Commercial Trust

FPA: Frasers Property Australia

FPHT: Frasers Property Holdings Thailand Co., Ltd

FPI: Frasers Property Industrial

FPL or Frasers Property : Frasers Property Limited

Other acronyms

ADR: Average daily rate

AEI: Asset enhancement initiative AOR: Average occupancy rate

APBFE: Attributable profit before fair value change and

exceptional items

ARR: Average rental rate

AUM: Assets under management

EU: European Union

EMEA: Europe, Middle East and Africa

FY: Financial year

GDP: Gross domestic product GDV: Gross development value

GFA: Gross floor area HCM: Ho Chi Minh JO: Joint operation JV: Joint venture N/M: Not meaningful FPT: Frasers Property (Thailand) Public Company Limited

FPV: Frasers Property Vietnam

FTREIT: Frasers Property Thailand Industrial Freehold & Leasehold

REIT

GVREIT: Golden Ventures Leasehold Real Estate Investment Trust The Group: Frasers Property Limited, together with its subsidiaries

NLA: Net lettable area NSW: New South Wales

PBIT: Profit before interest, fair value change, tax and exceptional

items

QLD: Queensland

Q-o-Q: Quarter-on-quarter pp: Percentage point

REIT: Real estate investment trust

ROI: Return on investment

RevPAR: Revenue per available room

SBU: Strategic business unit

sqm : Square metres UK : United Kingdom

VIC: Victoria

WALE: Weighted average lease expiry

Y-o-Y: Year-on-year

Glossary (continued)

Additional notes on financials

- In the tables, the arrow direction indicates the increase (up) or decrease (down) of the absolute figure. The colour indicates if the change is positive (green), negative (red) or neutral (black). Any change over 200% is indicated as N/M.
- In the tables and charts, any discrepancy between individual amount and the aggregate is due to rounding.
- Profit & loss and balance sheet numbers include the Group's SGX-listed REITs as they are consolidated, SET-listed REITs are equity accounted as associates, unless otherwise stated.
- All numbers are for the reporting period unless otherwise stated.
- PBIT includes the Group's share of fair value change and exceptional items of JVs and associates, unless otherwise stated.
- Property assets comprise investment properties, property, plant and equipment, investments in JVs and associates, shareholder loans to/from JVs and associates, properties held for sale and assets held for sale.
- AUM comprises property assets in-market in which the Group has an interest, including assets held by its REITs, Stapled Trust, JVs and associates.
- All exchange rates are as at period end, unless otherwise stated.
 - o S\$/A\$: 0.8884 (FY23 S\$/A\$: 0.8787)
 - o S\$/€: 1.4309 (FY23 S\$/€: 1.4441)
 - S\$/THB: 0.0393 (FY23 S\$/THB: 0.0373)
 - o S\$/1,000 VND: 0.052230 (FY23 S\$/1,000 VND: 0.056070)
 - S\$/RMB: 0.1833 (FY23 S\$/RMB: 0.1870)
 - o S\$/£: 1.7188 (FY23 S\$/£: 1.6671)
 - o S\$/RM: 0.3124 (FY23 S\$/RM: 0.2914)
 - o S\$/\frac{\pma}{2}: 0.008910 (FY23 S\frac{\pma}{2}: 0.009177)

Additional notes on business operations

- Unrecognised revenue, units sold and contracts on hand include options signed, unless otherwise stated.
- Unrecognised revenue include subsidiaries at gross (100%) and JVs, associates, JOs and PDAs at the Group's interest.
- Units sold and contracts on hand stated at gross (100%).
- Portfolio metrics reflect portfolio metrics of respective AUM.
- Hospitality units/keys include owned and/or managed units; and assets held by FHT.
- All references to REITs includes the Group's REITs and Stapled Trust.



Inspiring experiences, creating places for good.

